

Plant and Fleet Asset Management Plan

Friday, 16 October 2026

Audit and Risk Committee

Strategic Alignment - Our Corporation

Program Contact:

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Public

Approving Officer:

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EXECUTIVE SUMMARY

The purpose of this report is to provide the updated Plant and Fleet Asset Management Plan (Plant and Fleet AMP), supporting the Plant and Fleet Strategy to the Audit and Risk Committee.

The development of this Plant and Fleet AMP represents a significant milestone in the maturity of plant and fleet asset management at City of Adelaide. It establishes a baseline position from which future improvements can be measured and supports a structured approach to continuous improvement.

The Plant and Fleet AMP supports improved lifecycle management for optimal asset life, reduction of the risk of breakdowns and corrective maintenance, and will enable a fit-for-purpose plant and fleet portfolio that supports reliable service delivery to the community.

RECOMMENDATION

THAT THE AUDIT AND RISK COMMITTEE ADVISES COUNCIL

THAT THE AUDIT AND RISK COMMITTEE

1. Receives the Plant and Fleet Asset Management Plan as contained in Attachment A to Item 6.4 on the Agenda for the Audit and Risk Committee held on 16 October 2026 in support of the Plant and Fleet Strategy and provides the following advice:
 - 1.1. _____

IMPLICATIONS AND FINANCIALS

City of Adelaide 2024-2028 Strategic Plan	Strategic Alignment – Our Corporation Financial sustainability is critical to achieving our vision and Council will carefully manage its revenue, costs, debts and assets.
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	A Plant and Fleet Asset Management Plan is not legislatively required, unlike other Asset Management Plans. The progress of a Plant and Fleet Asset Management Plan represents strong organisational practice ensuring that a significant class of asset is appropriately considered from an operational and budget perspective, including across the Long Term Financial Plan.
Opportunities	Not as a result of this report
26/27 Budget Allocation	Not as a result of this report
Proposed 27/28 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
26/27 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

DISCUSSION

Purpose

1. The purpose of this report is to present the Plant and Fleet Asset Management Plan (Plant and Fleet AMP) as contained in Attachment A for the Audit and Risk Committee to receive and provide feedback.
2. Asset management baseline
 - 2.1. The Plant and Fleet Asset Management Plan (Plant and Fleet AMP) establishes a renewed asset information baseline aligned with the Plant and Fleet Strategy.
 - 2.2. The Plant and Fleet AMP reflects the best available asset, operational and financial information at time of preparation, with informed assumptions where data limitations were identified.
 - 2.3. The Plant and Fleet AMP is not a legislative requirement, unlike City of Adelaide's Infrastructure Asset Management Plans; however, its development establishes a structured baseline for improving plant and fleet asset lifecycle management maturity.
 - 2.4. The Plant and Fleet AMP expands the asset scope and includes Minor Plant and Equipment previously managed through operating expenditure, providing a more complete view of the plant and fleet asset portfolio and future replacement requirements.
3. Lifecycle and risk management
 - 3.1. The Plant and Fleet AMP supports progressive alignment of replacement timing with asset condition, lifecycle requirements, operational utilisation and service delivery needs.
 - 3.2. Improved lifecycle planning will support asset de-risking, including reducing reliance on ageing assets and the associated risk of unplanned breakdowns, corrective maintenance and service disruption.
 - 3.3. Integrated Climate Strategy targets have been considered in the Plant and Fleet AMP, providing a basis for future transition opportunities. Transition costs are not included in the current Plant and Fleet AMP baseline and will be considered as part of future replacement planning, subject to operational requirements, market availability and broader charging infrastructure discussions.
4. Continuous Improvement
 - 4.1. The Long Term Financial Plan forecasts within the Plant and Fleet AMP represent a baseline on the current asset register, replacement assumptions and lifecycle modelling available at time of development. These forecasts will evolve as asset intelligence improves.
 - 4.2. Lifecycle processes will support the application of fleet right-sizing principles, ensuring the plant and fleet portfolio remains appropriate to operational and service delivery needs.
 - 4.3. Ongoing refinement of asset data, lifecycle modelling and right-sizing activities will inform future funding requirements, asset renewal priorities and service delivery capability.
 - 4.4. The Plant and Fleet AMP provides a foundation for positive trajectory of continuous improvement in plant and fleet governance, processes and data maturity with asset management best practice and improved decision making over time.

DATA AND SUPPORTING INFORMATION

Nil

ATTACHMENTS

Attachment A – Plant and Fleet Asset Management Plan